

TO,

8<sup>th</sup> March 2023

The Board of Directors

Menon & Menon Ltd.

Vikramnagar,

Kolhapur, 416005

Dear Sir / Madam,

Greetings

As you are aware, I have not been keeping too well for almost a year now.

Age seems to be catching up. Time has come to call it a day.

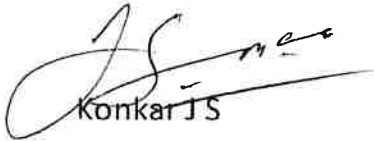
I, accordingly, tender my resignation from the Board ,effective 1<sup>st</sup> April 2023 and request you to accept the same .

I have truly valued the opportunity to work with you all.

In parting, I wish all of you, all the employees & the company the very best.

Please confirm receipt of this letter and go through the necessary procedures at ROC.

With warm regards

  
Konkar J S

DIN 00011924 (Independent Director )

302, Vinspa Apartments

6, Boat Club Road

Pune, 411001

Accepted



Vijay Menon  
Mar 8, 2023

**ARVIND TURAKHIA**

C-17, 'MANMANDIR'  
PARIJAT RESIDENCY  
BEHIND DREAM WORLD  
WATER PARK, RAMANMALA,  
KOLHAPUR – 416 003

April 3, 2024

To

The Board of Directors  
Menon and Menon Ltd  
Kolhapur

Dear Sir / Madam,

Greetings !

Due to certain personal commitments, I have decided to call it a day. I accordingly tender my resignation from the Board of Menon and Menon Ltd effective April 1<sup>st</sup>, 2024 and request you to accept the same.

I have truly valued the learnings and association with you all. In parting, I wish all of you the very best.

Request kindly confirm receipt of this letter and complete the necessary formalities at ROC at the earliest.

With warm regards

Aravind

ARVIND TURAKHIA  
Non Executive Director  
DIN : 01757589

Accepted

April 3<sup>rd</sup>, 2024

